Chapter 3

UNIVERSITY BASE BUDGET
2019-2020

• Base Budget Definitions
• Base Budget Shared Governance
• Base Budget Calendar/Cycle
• Base Budget Operating Fund Allocation
• Base Budget Salaries Allocation
• Base Budget Graduation Initiative 2025
• Base Budget Operating Reserves
• Base Budget CSU System Status 2020-21
The Base Budget is the California State University, Bakersfield (CSUB) General Operating Fund (BK001) Budget. This budget includes sources of funds received annually from the state of California primarily from state general appropriations, state approved fees for tuition, and state university grant appropriations.

The Net Operating Budget represents the annual source of funds available to the CSUB for general appropriations/expenditures and excludes the state university grant appropriations funds, which are not available for general appropriations/expenditures but are restricted to student financial aid allocations/expenditures based on specified criteria.

The Net Operating Budget plus the state university grant is known as the Base Budget.
California State University, Bakersfield Shared Governance Model

**Goal 1**
Strengthen and Inspire Student Success and Lifelong Learning
Co-chairs
- VP Student Affairs
- Faculty Member

**Goal 2**
Advance Faculty and Staff Success
Co-chairs
- VP Academic Affairs
- Faculty Member

**Goal 3**
Develop and Sustain High-Quality and Innovative Academic Programs and Support Services
Co-chairs
- VP Academic Affairs
- Faculty Member

**Goal 4**
Recognize and Address Regional Needs in Collaboration with our Community
Co-chairs
- VP University Advancement
- Faculty Member

**Goal 5**
Diversify, Enhance, and Responsibly Steward our Campus Resources
Co-chairs
- VP Business and Administrative Services
- Faculty Member

**INPUTS**
- Academic Senate
- Associated Students Inc
- Campus Constituents
- Community Stakeholders
<table>
<thead>
<tr>
<th>MONTH</th>
<th>CSU</th>
<th>CSUB</th>
<th>BPC</th>
</tr>
</thead>
<tbody>
<tr>
<td>July</td>
<td>2020-21 CSU budget allocation received from state</td>
<td>2020-21 CSUB budget allocation received from CSU</td>
<td></td>
</tr>
<tr>
<td>August</td>
<td>2021-22 Board of Trustees budget planning</td>
<td>2020-21 budget allocation established (funded as available)</td>
<td>2020-21 first meeting of academic year</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2020-21 state of CSUB - University President</td>
<td></td>
</tr>
<tr>
<td>September</td>
<td>2020-21 fall open forum - University President</td>
<td></td>
<td>2019-20 budget book &amp; other data received</td>
</tr>
<tr>
<td>October</td>
<td>2020-21 fall budget forum (CSUB budget book) - Chair of BPC &amp; University CFO</td>
<td>2020-21 budget posted to campus by October 15</td>
<td>2019-20 budget book &amp; other data analyzed</td>
</tr>
<tr>
<td>November</td>
<td>2021-22 Board of Trustees budget adopted</td>
<td>2020-21 fall strategic plan forum - Co-chairs of strategic plan goals (*)</td>
<td>2019-20 budget book &amp; other data analyzed</td>
</tr>
<tr>
<td>December</td>
<td></td>
<td></td>
<td>2019-20 budget book &amp; other data analyzed</td>
</tr>
<tr>
<td>January</td>
<td>2021-22 Governor's budget submitted to legislature</td>
<td></td>
<td>2019-20 budget book &amp; other data analyzed</td>
</tr>
<tr>
<td>February</td>
<td>2021-22 Legislature analysis of the budget</td>
<td>2020-21 spring open forum - University President</td>
<td>2021-22 budget allocation recommendation - BPC to AS</td>
</tr>
<tr>
<td>March</td>
<td>2021-22 CSU budget advocacy day (all campuses)</td>
<td>2020-21 spring budget forum (CSU budget) - Chair of BPC &amp; University CFO</td>
<td>2020-21 budget book &amp; other data requested</td>
</tr>
<tr>
<td>April</td>
<td>2021-22 Legislature budget hearings</td>
<td>2020-21 spring strategic plan forum - Co-chairs of strategic plan goals (*)</td>
<td></td>
</tr>
<tr>
<td>May</td>
<td>2021-22 Governor's budget revision &quot;May&quot;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>June</td>
<td>2021-22 State budget adopted</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Acronyms**

- **AS**: Academic Senate of California State University, Bakersfield
- **BPC**: Budget and Planning Committee of the Academic Senate
- **CFO**: Chief Financial Officer (and Vice President for Business and Administrative Services)
- **CSU**: The California State University
- **CSUB**: California State University, Bakersfield

**Notes**

* Also serves as meeting of the University Strategic Planning and Budget Advisory Committee
## California State University, Bakersfield
### Base Budget Operating Fund Allocation
#### Fiscal Year 2019-20

<table>
<thead>
<tr>
<th>Source of Funds</th>
<th>Base Budget Original</th>
<th>Base Budget w/ Benefits</th>
<th>Base</th>
<th>Net Operating Budget w/ Benefits</th>
<th>Net Operating Budget Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund Appropriations</td>
<td>87,405,309</td>
<td>87,405,309</td>
<td>58.96%</td>
<td>87,405,309</td>
<td>66.80%</td>
</tr>
<tr>
<td>State University Tuition Fees</td>
<td>38,080,400</td>
<td>38,080,400</td>
<td>25.69%</td>
<td>38,080,400</td>
<td>29.10%</td>
</tr>
<tr>
<td>State University Transfer from Reserves</td>
<td>5,367,200</td>
<td>5,367,200</td>
<td>3.62%</td>
<td>5,367,200</td>
<td>4.10%</td>
</tr>
<tr>
<td><strong>Net Operating Budget</strong></td>
<td>130,852,909</td>
<td>0</td>
<td>88.27%</td>
<td>130,852,909</td>
<td>100.00%</td>
</tr>
<tr>
<td>State University Grants</td>
<td>17,396,400</td>
<td>17,396,400</td>
<td>11.73%</td>
<td>17,396,400</td>
<td></td>
</tr>
<tr>
<td><strong>Base Budget</strong></td>
<td>148,249,309</td>
<td>0</td>
<td>100.00%</td>
<td>148,249,309</td>
<td></td>
</tr>
</tbody>
</table>

### Use of Funds

#### Academic Affairs
- **Salaries and Benefits**
  - Original: 39,148,304
  - w/ Benefits: 20,874,333
  - Total: 60,022,637
- **Operating Expenses**
  - Original: 1,456,577
  - w/ Benefits: 1,456,577
  - Total: 2,913,154
- **Subtotal Instruction**
  - Original: 40,604,881
  - w/ Benefits: 20,874,333
  - Total: 61,479,214
- **Salaries and Benefits**
  - Original: 11,012,974
  - w/ Benefits: 5,872,246
  - Total: 16,885,220
- **Operating Expenses**
  - Original: 1,480,723
  - w/ Benefits: 1,480,723
  - Total: 2,961,446
- **Total Academic Affairs**
  - Original: 53,098,578
  - w/ Benefits: 26,746,579
  - Total: 79,845,157

#### Business and Administrative Services
- **Salaries and Benefits**
  - Original: 4,956,760
  - w/ Benefits: 2,643,002
  - Total: 7,599,762
- **Operating Expenses**
  - Original: 2,137,800
  - w/ Benefits: 2,137,800
  - Total: 4,275,600
- **Subtotal Information Technology Services**
  - Original: 7,094,560
  - w/ Benefits: 2,643,002
  - Total: 9,737,562
- **Salaries and Benefits**
  - Original: 10,695,164
  - w/ Benefits: 5,702,786
  - Total: 16,397,950
- **Operating Expenses**
  - Original: 2,078,200
  - w/ Benefits: 2,078,200
  - Total: 4,156,400
- **Total Business and Administrative Services**
  - Original: 19,867,924
  - w/ Benefits: 8,345,789
  - Total: 28,213,713

#### President
- **Salaries and Benefits**
  - Original: 1,093,700
  - w/ Benefits: 583,174
  - Total: 1,676,874
- **Operating Expenses**
  - Original: 340,700
  - w/ Benefits: 340,700
  - Total: 681,400
- **Total President**
  - Original: 1,434,400
  - w/ Benefits: 583,174
  - Total: 2,017,574

#### Student Affairs
- **Salaries and Benefits**
  - Original: 3,969,092
  - w/ Benefits: 2,116,366
  - Total: 6,085,458
- **Operating Expenses**
  - Original: 803,000
  - w/ Benefits: 803,000
  - Total: 1,606,000
- **Subtotal Athletics**
  - Original: 4,772,092
  - w/ Benefits: 2,116,366
  - Total: 6,888,458
- **Salaries and Benefits**
  - Original: 2,535,306
  - w/ Benefits: 1,351,855
  - Total: 3,887,161
- **Operating Expenses**
  - Original: 298,600
  - w/ Benefits: 298,600
  - Total: 597,200
- **Total Student Affairs**
  - Original: 7,605,998
  - w/ Benefits: 3,468,221
  - Total: 11,074,219

#### University Advancement
- **Salaries and Benefits**
  - Original: 1,883,400
  - w/ Benefits: 1,004,251
  - Total: 2,887,651
- **Operating Expenses**
  - Original: 0
  - w/ Benefits: 0
  - Total: 0
- **Total University Advancement**
  - Original: 1,883,400
  - w/ Benefits: 1,004,251
  - Total: 2,887,651

#### Total Cabinet
- **Original**
  - 83,890,300
  - 40,148,013
  - 124,038,313
  - 83.67%
  - 124,038,313
  - 94.79%

#### Campus-wide
- **Centralized Benefits**
  - Original: 40,148,013
  - w/ Benefits: 0
  - Total: 40,148,013
- **Other Institutional Costs**
  - Original: 6,814,596
  - w/ Benefits: 6,814,596
  - Total: 6,814,596
- **Total Campus-wide**
  - Original: 46,962,609
  - w/ Benefits: 6,814,596
  - Total: 53,777,205

#### Net Operating Budget
- **Original**
  - 130,852,909
  - w/ Benefits: 0
  - Total: 130,852,909
  - 88.27%
  - 130,852,909
  - 100.00%
- **State University Grants**
  - Original: 17,396,400
  - w/ Benefits: 0
  - Total: 17,396,400

#### Base Budget
- **Original**
  - 148,249,309
  - w/ Benefits: 0
  - Total: 148,249,309
  - 100.00%

### Total Salaries and Benefits
- **Original**
  - 115,442,713
  - w/ Benefits: 0
  - Total: 115,442,713
  - 77.87%
  - 88.22%

---

* Campus-wide insurance, memberships, utilities, deferred maintenance, etc.
CSU Bakersfield
2019-20 Base Budget
Salaries Allocation
California State University, Bakersfield
Base Budget Graduation Initiative 2025
Source of Funds
As of June 30, 2020

<table>
<thead>
<tr>
<th>Year</th>
<th>Source of Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016-17</td>
<td>520,000</td>
</tr>
<tr>
<td>2017-18</td>
<td>2,374,000</td>
</tr>
<tr>
<td>2018-19</td>
<td>3,167,000</td>
</tr>
<tr>
<td>2019-20</td>
<td>1,489,000</td>
</tr>
<tr>
<td>Total</td>
<td>7,550,000</td>
</tr>
</tbody>
</table>
California State University, Bakersfield
Base Budget Graduation Initiative 2025
Use of Funds
As of June 30, 2020

Faculty Tenure Track Expansion: 68.07%
Advising: 13.61%
Information Technology Initiatives: 12.97%
Student Support and Success Initiatives: 5.35%
California State University
Reserves and Net Operating Budget
As of June 30, 2020
CSU Bakersfield

- Reserves - Restricted Capital: 9,070,320
- Reserves - Restricted Short Term Obligations: 16,967,992
- Reserves - Unrestricted Rainy Day: 17,306,982
- Reserves - Total: 43,345,294
- Net Operating Budget: 130,450,213
California State University
Reserves and Net Operating Budget
June 30, 2020
CSU Bakersfield percent of CSU Systemwide
California State University System

Base Budget Status 2020-21

status as of June 30, 2020 (in Millions of 2020 dollars)

- Mandatory Costs
- Growth
- COVID-19
- COVID-19 CSUB

Board of Trustees Budget Adopted Nov 2019: 449,300
Governor Budget Proposed Jan 2020: 199,000
Governor Budget Approved Jun 2020: (299,000)
Chancellor’s Office Budget Allocated CSUB Jun 2020: (5,369)